

# Business Continuity Management (BCM) Emerging Telecommunications Infrastructure Risks

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## Why Emerging Business Risks?

- \* Customer demand for resilient services.
- Industry standards and regulatory requirements.
- Preservation of share value.
- \* Cost-effectiveness (Minimizing cost of risk mitigation).
- \* Maintaining public confidence.



## **BCM Planning Focus**

Preserving critical business functions during and after disasters

#### ✓ Natural and man-made disasters

- Fire, Flood, earthquake, hurricane, volcanoes
- ✓ Plane crashes, vandalism, terroism, riots sabotage, loss of personnel etc.

### **Disasters...defined**

✓ If it harms critical business processes

 Time based definition – how long can the business be sustained with the losses being experienced

✓ Probability of occurrence

# Emerging Telecommunications Risks

#### ✓ Vandalism of Plant and equipment

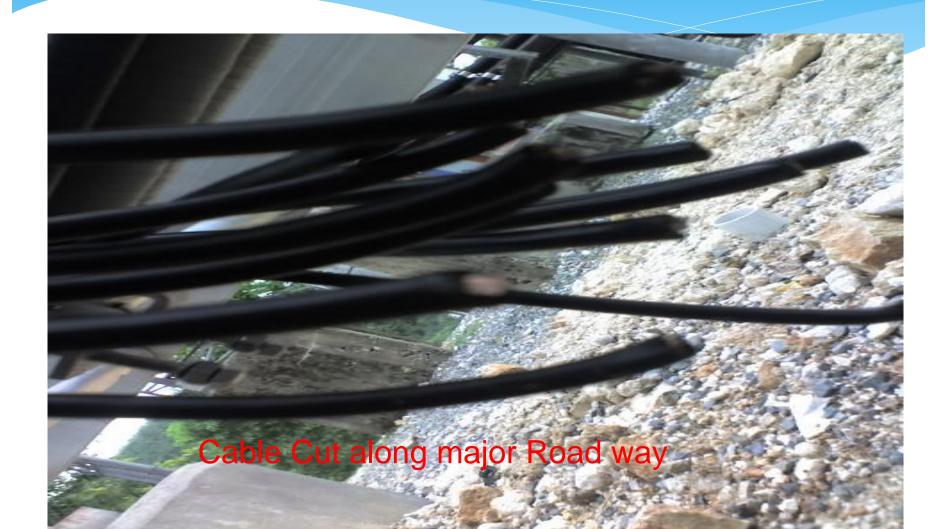
- \* Cable cuts
- \* Perimeter fence damages
- \* Fuel tanks
- ✓ Theft of critical plant component
  - \* batteries
  - \* fuel
  - \* Generators
  - \* Copper cables

### **Battery Theft**





#### Theft - Cable Cut





#### Theft - Cables Cut & Burnt





#### Vandalism & theft





# Batteries recovered by Police

Batteries recovered by police through routine vehicle checks



## Damaged Perimeter Fencing





#### Theft – Man Hole Covers





#### The Results

Sector unable to:

- \* Preserve critical business functions
- \* Maintain resiliency
- \* Ensure regulatory requirements
- \* Maintain Cost effectiveness
- \* Maintain reliable revenues
- \* Sustain Public Confidence

Significant Loss 2013 -Present



### Cable Theft 2013 to 2015:

### USD1,200,000 LIME USD600,000 Digicel

### Batteries combined: USD3mn

Combined Total USD4,800,000



#### **Remedial Actions**

- \* Engagement of community Watchmen
- \* Engagement of local Police Force, Private Sector
- \* Rapid Response security team
- \* Alarming of Cables
- \* CCTV
- **\* Electric Fencing**



#### The Penalties

### \* Theft of Telecommunications equipment treated as Simple Larceny

### \* Maximum fines to date has been JS200,000 with a 2 year sentence



#### Solutions Required

 Legislative change – Treat theft of telecommunications equipment as major crime other than simple larceny

 Further regulate Scrap Metal industry to ensure its fool proof



### Thanks for Listening!